

## Risk Assessment Tool - Sample risk matrix

This is a sample risk matrix. The recommendation is that your organisation's tool be used for assessing operational risks and/or this one be modified to reflect your organisation's risk appetite using appropriate examples of impact and thresholds and likelihood definitions.

		Likelihood of risk occurring...					
		Almost Certain	Likely	Possible	Unlikely	Rare	
<b>Very High</b> • Financial: Material deviation from approved budget. • Reputation: National or sustained negative media exposure; Extreme degradation in relationship with governments, customers and/or stakeholders. • Customer: Material deviation in meeting demand.	5	<b>High (25)</b>	<b>High (20)</b>	<b>High (15)</b>	<b>Medium (10)</b>	<b>Medium (5)</b>	
	<b>High</b> • Financial: Significant deviation from approved budget. • Reputation: Consistent negative media exposure; Major degradation in relationship with governments, customers and/or stakeholders. • Customer: Significant deviation in meeting demand.	4	<b>High (20)</b>	<b>High (16)</b>	<b>Medium (12)</b>	<b>Medium (8)</b>	<b>Medium (4)</b>
		<b>Moderate</b> • Financial: Moderate deviation from approved budget. • Reputation: Limited negative media exposure; Moderate degradation in relationship with governments, customers and/or stakeholders. • Customer: Moderate deviation in meeting demand.	3	<b>High (15)</b>	<b>Medium (12)</b>	<b>Medium (9)</b>	<b>Medium (6)</b>
	<b>Minor</b> • Financial: Minimal deviation from approved budget. • Reputation: Minimal negative media exposure; Minor degradation in relationship with governments, customers and/or stakeholders. • Customer: Minor deviation in meeting demand.		2	<b>Medium (10)</b>	<b>Medium (8)</b>	<b>Medium (6)</b>	<b>Low (4)</b>
		<b>Negligible</b> • Financial: Slight deviation from approved budget • Reputation: Negligible negative media exposure; No degradation in relationship with governments, customers and/or stakeholders. • Customer: Negligible deviation in meeting demand.	1	<b>Medium (5)</b>	<b>Medium (4)</b>	<b>Low (3)</b>	<b>Low (2)</b>